

Mayor's Report to the Assembly

Background Document – List of decisions published between 2 July 2021 and 26 August 2021.

The Part 1 of Mayoral Decisions (from 6 April 2009), Executive Director Decisions (from 1 November 2010), Assistant Director Decisions (from 18 April 2013) and the non-confidential facts and advice supporting those decisions, are published [on the GLA website](#) within one working day of approval, unless deferred.

* = previously deferred publication.

| Ref | Decision | Date Signed | Approved by/ Mayoral Advisor | Financial Implications (summarised where long) |
|---------|--|-------------|------------------------------------|--|
| MD2626* | <p>Mortality Provision for London's COVID-19 Response</p> <p>Approved:</p> <ul style="list-style-type: none"> • Temporary expenditure of up to £40.4 million towards the operational costs incurred by Loud Sound Limited associated with the running of up to seven mortuaries across London, pending the full costs of these works being recouped or reduced. A review will be held on Monday 20 April to review costs incurred to that point, anticipated future expenditure and progress with ascertaining reimbursement of these costs. It is anticipated that costs to this point will be up to a maximum of £2.8 million; • A single-source exemption from the requirement of the GLA's Contracts and Funding Code so as to enter into a contract, without competitive tender, with Loud Sound Limited to scope and deliver up to seven mortuaries, on the basis that Loud Sound Limited is the only organisation able to mobilise in the extremely short timeframes required; • Retrospective approval of two emergency payments made by the Executive Director of Resources of £249,436 and £250,000 pending this Decision to ensure that this mortuary provision could be established; and • That the Executive Director of Resources, in consultation with the Chief of Staff, has the power to stop or limit funding dependent on the actual rate of spend and progress with confirming that the expenditure is covered by the Coronavirus Act or otherwise. The Executive Director of Resources and Chief of Staff will be provided with a weekly update on spend committed and the forward profile of anticipated spend, associated with this approval. | 17/04/20 | Sadiq Khan/ Fiona Twycross | <p>The costs will be temporarily incurred by the GLA, with the expectation that they will be funded by the Government or costs will be borne by other public bodies.</p> <p>Pending formal confirmation from the Government that costs will be reimbursed or covered by other bodies, the Executive Director of Resources, in consultation with the Chief of Staff, has the power to stop or limit funding dependent on the actual rate of spend and progress with confirming that the expenditure is covered by the Coronavirus Act or otherwise.</p> <p>The Executive Director of Resources and the Chief of Staff will be provided with a weekly update on spend committed and the forward profile of anticipated spend, associated with this approval.</p> |

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|---------|--|-------------|---|--|
| MD2732* | <p>Recovery Fund - Robust Safety Net mission projects</p> <p>The Mayor:</p> <ol style="list-style-type: none"> 1. approves expenditure of up to £700,000 (£110,000 in 2020-21, £350,000 in 2021-22, and £240,000 in 2022-23) on a grant funding scheme for supporting low-income Londoners through the provision of advice services embedded in community locations, including, but not limited to, primary schools and community food settings; 2. approves expenditure of up to £200,000 (£120,000 in 2020-21, £80,000 in 2021-22) on a grant funding scheme to support local authorities to take measures to address food insecurity; and 3. delegates authority to the Executive Director for Communities & Skills to receive and spend any match funding in respect of the provision of advice services embedded in community locations and the Food Roots Incubator Programme, should this become available. | 18/12/20 | Sadiq Khan/ Debbie Weekes- Bernard | Of this expenditure, £900,000 will be funded by the 2020-21 Recovery Fund created under MD2666. Future years' budgets are indicative, and still subject to the GLA's annual budget setting process. All necessary budget adjustments will be made. |

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| MD2743* | <p>Lateral Flow Testing Centre Provision for north-east London's COVID-19 Response</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. expenditure of up to £4.8 million towards the operational costs incurred by Loud Sound Limited associated with the running of Lateral Flow Testing Centres across the eight boroughs of north-east London, pending the full costs of these works being recouped. 2. a single-source exemption from the requirement of the GLA's Contracts and Funding Code for the GLA to enter into a contract, without competitive tender, with Loud Sound Limited to scope and deliver Lateral Flow Testing Centres, on the basis that urgent action is needed and Loud Sound Limited is able to mobilise in the extremely short timeframes required; and 3. retrospective approval of two emergency payments to Loud Sound Limited made by the Executive Director of Resources of £150,000 + VAT and £730,963.33 + VAT pending this Decision to ensure that these Lateral Flow Testing Centres could be established quickly. | 23/12/20 | Sadiq Khan/ Fiona Twycross | <p>The costs will be incurred by the GLA, before they will be recouped from the eight local boroughs who have confirmed Government funding as detailed in Appendix A.</p> <p>Formal confirmation from the Government has been provided that costs will be reimbursed or covered by other bodies. The Executive Director of Resources, in consultation with the Chief of Staff, has the power to stop or limit funding dependent on the actual rate of spend and progress with confirming that the expenditure is covered by the Coronavirus Act or otherwise.</p> <p>An emergency payment was authorised by the Executive Director of Resources of £150,000 + VAT to ensure the Lateral Flow Testing Centres were established quickly. A second payment was made on 21 December 2020 of £730,963.33 + VAT towards the costs associated with this contract. Retrospective approval is sought for these payments.</p> |

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| MD2775* | <p>Warmer Homes phase 3 and Green Homes Grant Local Authority Delivery scheme funding</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. receipt of £6,879,950 of Green Homes Grant Local Authority Delivery scheme funding from the Department for Business, Energy and Industrial Strategy, by September 2021; 2. expenditure of £5,632,000 of the above funding to match the Mayor’s existing Warmer Homes programme funding to deliver energy efficiency improvements in the homes of around 500 low income London households by September 2021; 3. expenditure of £1,247,950 of the above funding to support five social landlords to improve the energy efficiency of their stock to deliver improvements in the homes of around 336 low income London households by September 2021; and 4. commencement of a procurement process, and entry into a framework agreement, for the delivery of Warmer Homes 3, noting the acceptance and expenditure of funding for this will be subject to future decision forms. | 01/03/21 | Sadiq Khan/ Shirley Rodrigues | <p>The funding from BEIS is capital funding and will be accounted for within the GLA’s 2020-21 Capital Programme, specifically the Environment Unit and as part of the conditions of the grant award, will have to be spent in full by 30 September 2021.</p> <p>As noted within the main body of the report, for the element of expenditure that will match the GLA’s existing Warmer Homes Programme (£5,632,000), there is an existing OJEU-compliant procured delivery partner, Happy Energy Solutions Ltd, who will be able to deliver this additional requirement as there is provision to extend the contract to include these works (including varying the contract to ensure compliance with Government’s terms and conditions).</p> |

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| MD2771 * | <p>EastPlus – sale of EastPlus Plot 70, Reef Street, Dagenham Dock</p> <p>Approved:</p> <p>That the Mayor approves:</p> <ol style="list-style-type: none"> 1. the disposal by GLA Land and Property Ltd of EastPlus Plot 70 (formerly called London Sustainable Industries Park Plot 1) in Reef Street in Dagenham Dock to SEGRO, materially on the terms set out in Part 2 of this Decision Form; 2. the disposal by GLA Land and Property Ltd of three industrial plots in the same portfolio for electrical substations to be owned and operated by local network operators; and 3. expenditure by GLA Land and Property Limited on the EastPlus project of up to £90,000 on the costs of sale of EastPlus Plot 70 and the disposal of the three substation plots. | 02/03/21 | Sadiq Khan/ Tom Copley | <p>The decision is seeking approval of the disposal of EastPlus Plot 70 to SEGRO, a development company. The site is part of the EastPlus development portfolio and is located at the London Sustainable Industries Park.</p> <p>The decision is also seeking approval to lease the substation land to local network operators (LNOs), on which new electrical substations will be built, and will be owned and managed by the LNOs.</p> <p>GLAP is expecting to incur legal and professional costs on the disposal of the sites, which is expected to be incurred by the end of 2020-21. All risks associated with the site will be passed to the developer following disposal of the site.</p> <p>Further financial comments are set out in Part 2 of this decision.</p> |

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| MD2752* | <p>London Co-Investment Fund: New Limited Partnership and Use of Proceeds</p> <p>The Mayor:</p> <ol style="list-style-type: none"> 1. approves: <ol style="list-style-type: none"> a) SME Wholesale Finance (London) Limited permitting LCIF LLP ((of which SME Wholesale Finance (London) Limited is a member) entering into a Limited Partnership agreement, and thereby become a limited partner of, a new limited partnership to be established by Beacon Capital LLP; and b) the assets in the London Co-Investment Fund, to a value of approximately £10m and as listed in Appendix A, to be transferred to the new Limited Partnership following the conclusion of any relevant agreements. 2. delegates authority to the Executive Director of Good Growth, in consultation with the Authority's Chief Investment Officer, to agree any relevant amendments to the existing GLA and SME Wholesale Finance (London) Limited agreements in relation to LCIF LLP agreements to facilitate the above and any subsequent structures and arrangements for the limited partnership. This delegation will be exercised without the need for further decision forms. 3. approves SME Wholesale Finance (London) Limited permitting LCIF LLP to continue to reinvest the returns generated from the London Co-Investment Fund prior to 6 May 2021 up until 2023 and to a cumulative value of £10m back into the existing portfolio companies as 'follow on' funding in line with MD2556. | 08/03/21 | Sadiq Khan/ Rajesh Agrawal | <p>This proposal significantly reduces the probability of failure of the transferred portfolio companies though increased access to finance, and is an attractive way to partially crystallise the current valuation.</p> <p>To explain the latter point, the GLA's contribution of assets to the fund is recognised at today's net asset value, and the GLA's economic interest becomes its share of the overall fund value rather than the value of its current shareholdings – thus, provided follow-on investments come from the fund, the terms of the follow on investments become less critical to preserving value. In the absence of the fund's new money, where these companies need additional funding either they would fail, or secure investment from a third party, presenting significant risks of dilution which could reduce the value of the GLA's shares.</p> |

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| MD2777* | <p>Sport Unites 2021-22</p> <p>Approved:</p> <p>Expenditure of up to £830,000 on sport and physical activity-based interventions to improve the health and wellbeing of Londoners, and to contribute to the recovery and future sustainability of the community sport sector, including expenditure:</p> <ul style="list-style-type: none"> a) on the award of grant funding with a maximum aggregate value of £595,000 as a contribution to the costs of projects that support Londoners by tackling one or more of the five key issues set out in the Mayor’s strategy for sport and physical activity “Sport for All of Us”; b) of up to £85,000 on targeted investment to scale-up collaborative initiatives, using sport to support Londoners by tackling one or two of the five key issues noted at decision a) above; c) of up to £75,000 on developing a capacity-building programme to support the community sport sector; and d) of up to £75,000 on programme management including monitoring and evaluation. | 10/03/21 | Sadiq Khan/ Debbie Weekes- Bernard | The expenditure will be funded from the 2021-22 ‘Building Stronger Communities’ mission budget and allocated to the Team London and Community Sports Unit. |

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| MD2767* | <p>London Estates Delivery Unit grant agreements to devolution partners</p> <p>The Mayor:</p> <ol style="list-style-type: none"> 1. Approves expenditure from the LEDU non-pay budget 20/21 for the following: <ol style="list-style-type: none"> a) £100,000 for the provision of licences for the extended roll out of the Bubble Project Portfolio Management (PPM) tool to all London Integrated Care Systems; b) £70,000 for the procurement of project management support to the implementation of a London-wide asset database; c) £50,000 for professional consultancy support for the development of best practice business case guidance; and 2. Delegates authority to the LEDU Programme Director to grant, via grant agreement to NHS partner organisations, up to a total of £50,000 for the completion of a primary care strategic planning tool and other priority workstreams. | 17/03/21 | Sadiq Khan/ Tom Copley | <p>This funding will come from the 2020/21 LEDU non-pay budget.</p> <p>The LEDU annual budget of £800,000 is 50% funded by GLA (Land Fund-revenue) and 50% by NHS partners.</p> |

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| MD2790* | <p>Enhancement of GLA Open Project System (OPS)</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. the following expenditure to allow for the exercise of two existing contractual options to extend contracts between the GLA and Deloitte: <ol style="list-style-type: none"> a. up to £100,000 capital budget to extend the GLA OPS2 contract by three months; and b. up to £35,000 revenue budget to extend the HLMS replacement contract by three months. 2. expenditure of up to £1,000,000 capital budget and £115,000 revenue budget for the financial year 2021-2022 (July 2021 to March 2022) to procure supplier(s) for a total contracted term of three years ("2+1"), to: <ol style="list-style-type: none"> a. continue enhancement and development of GLA OPS for existing and new grant programmes; and b. provide the full range of technical services such as system hosting, support and reporting. 3. the annual expenditure of £1.1million and £150,000, subject to the Authority's budget process, for providing the same services as set out in 2a and b respectively for financial year 2022/23, until July 2023/24. | 17/03/21 | Sadiq Khan/ David Bellamy | <p>Mayoral approval is being sought for expenditure of up to £1,250,000 (£1,100,000 capital and £150,000 revenue) for the continued enhancements and support of the GLA Open Project System. £100,000 of capital and £35,000 of revenue expenditure will be incurred to extend the current contract with Deloitte for the development services for three months. The remaining expenditure (£1,000,000 of capital and £115,000 of revenue) will be used to procure a supplier to continue the enhancement and development of the Open Project System.</p> <p>Capital expenditure of £1,100,000 will be funded from Housing and Land (Affordable Housing) budget 2021-22. The revenue expenditure for annual maintenance and technical support fees of £150,000 will be funded through a recharge to Skills and Employment Unit revenue budget 2021-22.</p> |

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| MD2791 * | <p>Culture and Creative Industries 2021-22 Recovery Programmes</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. expenditure of up to £3.324m from the Culture and Creative Industries revenue budget, the breakdown of which is detailed under paragraph 1.7. This will fund delivery of programme activities, set out in sections 1 and 2 of this Mayoral Decision form, that will support Londoners and London's cultural, creative and night-time economies to survive and recover from the COVID-19 pandemic. Of this, £2.678m is to support the Creative Industries Growth Programme; 2. the seeking and acceptance of financial contributions from third parties, which may include sponsorship and grant funding to be used to enhance the programme activity set out at sections 1.6 of this Mayoral Decision form; and 3. delegation of authority to the Executive Director for Good Growth to approve the specific items of expenditure related to any sums secured from third parties (pursuant to decision 2 above) where such items of expenditure are equal to or exceed £150,000. | 17/03/21 | Sadiq Khan/ Justine Simons | <p>The proposed expenditure of £3,324,000 will be funded from the GLA's Culture & Creative Programme budget as approved as part of the Authority's 2021-22 budget setting process.</p> <p>It should be noted that the Culture & Creative Unit will be seeking further third-party contributions to support these programmes. As part of this decision, authority is delegated to the Executive Director of Good Growth to approve the specific items of expenditure related to any sums secured from third parties, where such items of expenditure are equal to or exceed £150,000.</p> |

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| MD2802* | <p>Adult Education Budget: Financial Management 2021/22 and Annual Report to the Department for Education</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. the AEB expenditure profile for 2021/22 Academic Year and Financial Year; 2. expenditure of up to £4.95m to cover Management and Administration of the AEB for the 2021/22 Financial Year (which includes £70k for the Adult Education Roadmap stakeholder engagement activity), and that any future reprofiles will generally be agreed by the Mayor at the AEB Mayoral Board meetings and then the GLA's budget management processes, and transfers between the top-level AEB budget lines or matters reserved within the AEB Assurance Framework will continue to be sought and recorded by way of MD form; and 3. the Mayor's Annual Report at Appendix A for submission to the Department for Education by 31 March 2021. | 17/03/21 | Sadiq Khan/ Jules Pipe | <p>The total expenditure for 2021/22 Academic Year will be funded from the confirmed 2021/22 Academic Year allocation set out in the February 2021 AEB funding letter from the DfE.</p> <p>The total expenditure for 2021/22 Financial Year will be funded from the confirmed 2020/21 Academic Year allocation set out in the 5 February 2020 AEB funding letter (£129,869,681), and the 2021/22 Academic Year allocation set out in the 3 February 2021 AEB funding letter (£215,767,539) from DfE.</p> <p>Corporate overhead costs will be met from the Management and Administration budget, once agreed between the Executive Director of Resources and the Assistant Director, Skills & Employment.</p> <p>There are no financial implication arising from the submission of the Mayor's Annual Report to the Department for Education (DfE) by 31 March 2021.</p> |

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| MD2803* | <p>London Power Co. Limited – Conversion of Loan to Share Capital</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. the termination of the loan between the GLA and the London Power Co. Limited relating to the financing of costs that were transferred to the company in 2019-20, as noted in MD2645; and the GLA entering into a new loan agreement for circa £1,056,386 with Greater London Authority Holdings Limited to enable Greater London Authority Holdings Limited to purchase 1,056,386 ordinary shares for £1,056,386 in London Power Co. Limited; and 2. the issue of 1,056,386 new ordinary shares by London Power Co. Limited to the value of £1,056,386 to be allotted to its sole shareholder, Greater London Authority Holdings Limited. | 17/03/21 | Sadiq Khan/ Shirley Rodrigues | <p>In order to finance the purchase of the shares by GLAHL, the GLA would have to provide an interest free loan to GLAHL and this would be funded from the Capital Receipts Reserve. From the GLA's individual accounts perspective, the loan to GLAHL will be treated as capital expenditure under The Local Authorities (Capital Finance and Accounting) (England) Regulations 2003.</p> |
| MD2809* | <p>Digital Access for All - Digital Inclusion Innovation Programme</p> <p>Approved:</p> <p>Expenditure of up to £1.362m of grant funding between 2021 and 2023 as a contribution to London Councils' costs of delivering its London Office of Technology and Innovation Digital Inclusion Innovation Programme, as part of the Digital Access for All mission.</p> | 03/06/21 | Sadiq Khan/ David Bellamy | <p>This expenditure will be funded from the Devices and Data budget within the Transport, Infrastructure and Connectivity, Digital Access for All budget</p> <p>The budget for 2022-23 expenditure is currently profiled and will be subject to the annual budget setting process.</p> <p>Payments to London Councils will be made on completion of agreed programme milestones across financial years 2021-22 and 2022-23.</p> |

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| MD2807* | <p>Mayoral Creative Enterprise Zones Programme</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. that the Creative Enterprise Zones programme moves to an annual accreditation model from Summer 2021; 2. expenditure of £1,570,000 to support the ongoing delivery of the programme and the accreditation of up to three additional Creative Enterprise Zones in 2021-22; and 3. expenditure of £1,144,000 in 2022-23 to support the ongoing delivery of the programme and up to three further zones, bringing the total to up to 12 zones. | 10/06/21 | Sadiq Khan/ Justine Simons | <p>The programme costs of £1,570,000 for 2021-22 will be funded from the Culture & Creative Industries Programme budget, specifically the revenue and capital allocations earmarked for the Creative Enterprise Zone programme as approved as part of the 2021-22 budget setting process.</p> <p>In relation to the estimated programme costs of £1,144,000 for 2022-23, these are containable within the indicative budget allocations set out for the CEZ programme for 2022-23 as part of the 2021-22 budget setting process.</p> |
| MD2821 * | <p>New GLA telephony service</p> <p>Approved:</p> <p>Expenditure of up to £150,000 as a one-off cost for the implementation of the new telephony service for the GLA.</p> | 01/07/21 | Sadiq Khan/ David Bellamy | The expenditure will be funded from the Technology Group 2021-22 Budget. |
| MD2834 | <p>Revised Procedure for Representation Hearings – 2021</p> <p>The Mayor:</p> <ol style="list-style-type: none"> 1. agrees, for publication, a Revised Procedure for Representation Hearings (attached as Appendix 1) to take effect until further notice; and 2. delegates approval of further revisions of the document to the Assistant Director for Planning provided that those revisions are of a non-material and/or non-contentious nature. | 05/07/21 | Sadiq Khan/ Jules Pipe | There are no direct financial implications related to this proposal. |

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| MD2815 | <p>Fourth Plinth Programme 2021-24</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. revenue expenditure of up to £522,000 between 2021-24 to deliver the Fourth Plinth Programme, including commissions unveiling in 2022 and 2024, the seventh shortlist in February 2024, the annual Schools Awards Competition and digital content to engage new audiences; 2. the receipt and expenditure of Arts Council England grant income of up to £100,000 to supplement the programme and up to £250,000 sponsorship from alternative sources to support the programme; and 3. capital expenditure of up to £150,000 between 2021-24. | 08/07/21 | Sadiq Khan/ Justine Simons | Approval is being sought for expenditure up to £672,000 to deliver the Fourth Plinth Programme between the 2021-22 and 2023-24 financial years, a combination of revenue (£522,000) and capital (£150,000) expenditure. This will cover commissions, unveiling, shortlisting, the annual Schools Award Competition, digital content to engage new audiences, and capital grant for production costs. |

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| MD2833 | <p>No Wrong Door initiative to support London's recovery</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. expenditure up to £200,000 to commission a No Wrong Door research and innovation programme 2. expenditure up to £280,000 in the 2021-22 financial year and £140,000 in the 2022-23 financial year (subject to the annual budget-setting process) to provide grant funding to London sub-regional partnerships (via their accountable local authority) to establish integration hubs for promoting integration, partnership working and the key priorities of the No Wrong Door initiative 3. expenditure up to £60,000 in the 2022-23 financial year (subject to the annual budget-setting process) to commission specialist support for the design, prototyping and development of pilots that promote new models of practice in support of No Wrong Door 4. expenditure up to £20,000 in the 2021-22 financial year and £20,000 in the 2022-23 financial year (subject to the annual budget-setting process) to commission evaluation and learning support for the initiative. | 08/07/21 | Sadiq Khan/ Jules Pipe | <p>This decision is seeking the Mayor's approval for expenditure of £720,000 allocated for NWD. The project will be funded from the 2021/22 and 2022/23 budgets. There is also an expectation that we will raise match funding or in-kind support from project partners.</p> <p>Budget allocations for future years will be subject to the annual budget-setting process.</p> |

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| MD2837 | <p>European Social Fund commitment of funding: Education and Skills Funding Agency Priority 1 Programme</p> <p>Approved:</p> <p>The commitment and award of an additional £4,478,129 ESF to the ESFA to support additional activity under ESF Priority Axis 1 'Inclusive Labour Markets'.</p> | 13/07/21 | Sadiq Khan/ Jules Pipe | <p>It should be noted that the GLA is the designated body for the management and administration of the ESF funding on behalf of the DWP.</p> <p>Should changes in the sterling/euro exchange rate result in fluctuations in individual claims, and in turn the overall total level of funding required, EPMU officers should ensure variations are authorised in line with the financial delegation limits.</p> <p>Any gains or losses in sterling/euro exchange rate fluctuations will be contained and managed by DWP.</p> |

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| MD2847 | <p>Allocation of additional funding to TfL from the tax income guarantee scheme and for vehicle scrappage schemes</p> <p>The Mayor:</p> <ol style="list-style-type: none"> 1. approves the receipt of £84.446m grant from MHCLG for the initial advance of TIG funding; 2. approves the allocation of £69.346m to Transport for London in 2021-22, from the TIG compensation grant to compensate for irrecoverable business rates income, noting that TfL will earmark this towards general expenditure in support of its 2021-22 budget; 3. approves the allocation of a further £5m to TfL in 2021-22, also to be funded from the TIG compensation grant, noting this is to be earmarked by TfL to support its emissions-related vehicle scrappage schemes, in accordance with arrangements set out in MD2661; and 4. approves the payment by GLA of a revenue grant to TfL for the sum of £74.346m as a revenue grant under section 121(1) of the GLA Act 1999. | 16/07/21 | Sadiq Khan/ David Bellamy | <p>TfL has confirmed that the funding will be earmarked as follows:</p> <ul style="list-style-type: none"> • £69.346m towards general expenditure in support of the 2021-22 budget • £5m towards expenditure in connection with the vehicle scrappage schemes. <p>As outlined above, the £69.346m for general expenditure and the £5m to be allocated for vehicle scrappage schemes will be funded by income from the TIG scheme compensation grant, paid to the GLA in May 2021.</p> <p>Expenditure by TfL on vehicle scrappage schemes is to be allocated to revenue expenditure in accordance with section 121(4) of the GLA Act 1999 which prevents grants paid under section 121 from being used for capital expenditure.</p> |

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| MD2835 | <p>Shared Performance and Governance Function for the GLA and OPDC</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. The establishment of a shared-service arrangement between the GLA and OPDC, under section 401A of the Greater London Authority Act 1999, whereby the GLA will provide OPDC with professional governance and performance support at a management level 2. A delegation to the Executive Director of Resources to formalise a shared-service agreement between the GLA and OPDC in respect of (1) above 3. A delegation to the Executive Director of Resources to make amendments to the existing shared-service agreement between the GLA and OPDC, to ensure the efficient and effective sharing of services between the two organisations, noting consultation will be required with the London Assembly if and where this is to include the introduction of new shared-service arrangements. | 22/07/21 | Sadiq Khan/ David Bellamy | <p>The gross increase in recurring costs to the GLA for performance and finance function as a result of this proposal would be £100k, from a gross cost of £287k to £387k. On the basis of a 50 per cent recharge (to OPDC) for both the Grade 14 and Grade 12 posts, however, the net cost of the function to the GLA would be £290k – an increase of £3k from the base position.</p> <p>The net cost to OPDC (including the recharges noted above) of the revised structure for governance and performance support would be £184k, a saving of £11k compared to the base position (with a current 1FTE vacant Grade 14 position).</p> <p>Overall, between the GLA and ODPC, there is a saving of £8k from these proposals compared to the base position.</p> |
| MD2839 | <p>Adult Education Budget Funding Rules – July 2021</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. the proposed changes to the Grant Rules for the 2021-22 AY as set out in Appendix A 2. the proposed changes to the Procured Rules for the 2021-22 AY as set out in Appendix A 3. the proposed changes to the Funding Rates for the 2021-22 AY set out in Appendix A. | 22/07/21 | Sadiq Khan/ Jules Pipe | <p>There are no direct financial implications to the GLA arising from the proposals set out in this report.</p> |

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| MD2840 | <p>Adult Education Budget Procured Audits and Compliance Checks</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. expenditure of up to £302,500 from the AEB Management and Administration Budget on AEB Procured compliance check audit services 2. the proposed approach to outsource some compliance checks for the Mayor’s ESF 2019-23 programme 3. the proposal for AEB Procured audits to contribute to the programme’s compliance checks completed in each academic year. | 22/07/21 | Sadiq Khan/ Jules Pipe | <p>It is proposed that the funding will be contained within the AEB Management and Administration Budget.</p> <p>There is a risk that the external auditors may not be effective in identifying ESF compliance errors which could lead to financial penalties for the GLA and AEB procured providers. The GLA will be carrying out compliance training sessions to the audit teams to mitigate this risk as stated in section 4.3.</p> |
| MD2841 | <p>Adult Education Budget assurance, governance and inclusive commissioning</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. the updated AEB Assurance Framework (version 3) for publication (attached at Appendix A) 2. the amendments to the AEB Mayoral Board Constitution (attached at Appendix B) to reflect changes to the membership of the Board and other minor amendments 3. expenditure of up to £10,000 from the AEB’s Management & Administration (M&A) budget to procure specialists to develop a new bespoke inclusive commissioning protocol and train GLA staff. | 22/07/21 | Sadiq Khan/ Jules Pipe | <p>There are no direct financial implications to the GLA arising from changes to the AEB Assurance Framework or the AEB Mayoral Board constitution.</p> <p>Approval is also sought for the expenditure of up to £10,000 which is required for the inclusive commissioning work. This will be funded from the AEB Management and Administration budget.</p> |

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| MD2846 | <p>Mayoral Academies Programme</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. expenditure of £4.759m allocated to the new Mayoral Academies programme 2. reallocation of programme underspend of £280k from the MCA to the Mayoral Academies programme 3. AEB bonus payments relating to job outcomes to eligible providers for up to £6m (£2m per academic year from 2021-22 to 2023-24), subject to annual confirmation of the budget from the Department for Education 4. the delegation of future Mayoral Academies programme-level decisions within the scope of this decision to the Executive Director for Communities and Skills, noting that any decisions relating to AEB expenditure are subject to separate processes approved by the Mayor under cover of MD2736 – Changes to AEB Decision-Making. | 22/07/21 | Sadiq Khan/ Jules Pipe | <p>The expenditure will be funded by the current allocation of £4,759k across financial year 2021-22 and 2022-23. It should be noted that the 2022-23 budget allocation will be subject to the annual budget-setting process and cannot be guaranteed.</p> <p>The remaining £280k of expenditure will be funded from a reallocation of an underspend from the MCA. This reallocation is subject to appropriate financial approvals.</p> <p>This decision also requests approval for additional payments to support the delivery job outcomes to eligible providers of up to £6m (£2m per academic year from 2021-22 to 2023-24). The additional payments will be funded from the AEB budget.</p> |
| DD2542 | <p>Recruitment Surge Capacity Requirements</p> <p>Approved:</p> <p>The GLA entering into a contract with Havas People to deliver recruitment services to the GLA, with a maximum expenditure of £70,000 (including contingency funding) for the delivery of such services between 1 August 2021 and 31 March 2022.</p> <p>In respect of the above expenditure, a single-source exemption from the GLA’s Contracts and Funding Code is approved to engage Havas People in the delivery of recruitment services to the GLA without a competitive procurement exercise.</p> | 20/07/21 | Mary Harpley | <p>The cost of up to £70,000 for this recruitment services contract will be funded from the 2021-22 Corporate Recharges budget held within the Executive Director of Resources’ budget. The contract will be managed by HR & OD unit that is part of the Chief Officer’s Directorate.</p> |

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| DD2541 | <p>Skills Advisory Panel implementation funding 2021-22</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. the receipt of £75,000 from the DfE in 2021-22 for the Skills Advisory Panel (SAP) work; and 2. that the £75k SAP funding will be used to fund the renewal of the GLA subscription Emsi job-postings data renewal for the period, 1 July 2021 to 30 June 2022 (the sum of £23k) and a Grade 10 role in the second half of the financial year. | 21/07/21 | Sarah Mulley | This decision is seeking the approval of receipt of £75,000 from the DfE in 2021-22 for the SAP. This will be used to fund the renewal of the GLA subscription to the Emsi job-postings data for the period 1 July 2021 to 30 June 2022 and to fund a Grade 10 role in the second half of the financial year. |
| DD2544 | <p>Good Growth Fund – Redeployment of Funds</p> <p>Approved:</p> <ul style="list-style-type: none"> • grant funding to the following reserve projects: <ul style="list-style-type: none"> – Cockpit Arts Deptford Development – £1,000,000 – Hackney Community Bath House – £400,000 • additional grant funding to the following existing projects: <ul style="list-style-type: none"> – Open Havelock existing project (original award £537,588) – an additional £110,000 – Re-Imagining Rich Mix existing project (original award £550,000) – an additional £150,000 – Bedford House existing project (original award £640,000) – an additional £35,000 • the redeployment of £113,458 towards HSCF-funded projects that align with the objectives of the GGF, with the final selection of projects to be undertaken by the Executive Director of Good Growth. | 09/08/21 | Philip Graham | A total of £1,695,000 is to be allocated to five distinct projects selected based on their potential to contribute to the objectives of the High Street Recovery Mission, as set out in the table below. The balance, £113,458, will be allocated towards the HSCF for grant funding of projects to be identified and developed in discussion with delivery partners. The table below provides a breakdown of the projects' original funding and the proposed funding. |

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| DD2547 | <p>Digital Transformation 4 Regions project</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. acceptance of €49,995.75 (~£42,851) of EU grant funding as a contribution for the GLA's cost of participating in the Digital Transformation for Regions project 2. expenditure of up to €49,995.75 (~£42,851) on staff time and associated costs of participating in the required events and workshops 3. use of up to the equivalent of €16,665.25 (~£14,193) in GLA person hours to meet the requirement to provide a 25 per cent in-kind contribution. | 16/08/21 | Niran Mothada | The expenditure and income will be funded from the Smart Cities team 2021-22 budget held within the City Intelligence Unit. Funding for future years' expenditure will be subject to the annual budget-setting process and cannot be guaranteed. |
| DD2548 | <p>Phase 2 funding for Kitchen Social to support local authorities deliver the Holiday Activities and Food (HAF) Programme</p> <p>Approved:</p> <p>Expenditure of £47,812, awarding phase 2 grant funding to the Mayor's Fund for London as a contribution to its costs of continuing to support London's local authorities to deliver the HAF programme in 2021 and collate learning from across London. This takes total aggregated expenditure to £96,812.</p> | 16/08/21 | Halima Khan | <p>The expenditure will be funded from the 2021-22 Communities and Social Policy Team's Programme budget (specifically the Low-income & Food budget)</p> <p>This programme falls under the 'A Robust Safety Net' recovery mission.</p> |

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| DD2546 | <p>Legal advice on contract documents for Green Homes Grant Local Authority Delivery Phase 2</p> <p>Approved:</p> <p>Expenditure of up to £51,000 to allow legal review of the contract documents for Green Homes Grant Local Authority Delivery Phase 2.</p> | 17/08/21 | Philip Graham | The total revenue expenditure of up to £51,000 for the proposal will be funded initially from the Warmer Homes revenue budget for 2021-22. It should be noted, however, should the total grant funding from CPCA be approved and secured following on from the legal advice currently being sought, an allocation of £190,764 is included within the overall £18.7m to cover GLA costs including staffing and legal costs (which will include the £51,000 for this proposal). |
| DD2545 | <p>Approved:</p> <ol style="list-style-type: none"> 1. up to £16,500 revenue expenditure to undertake an EQIA of the Royal Docks EZ Delivery Plan 2. up to £85,150 revenue expenditure to fund the Royal Docks participation in the Longitudinal Study of Prosperity in East London Neighbourhoods 3. a single-source exemption from the GLA's Contracts and Funding Code to allow for the approval of the IGP to be procured without a competitive procurement exercise. | 25/08/21 | Simon Powell on behalf of Rickardo Hyatt | Revenue expenditure of up to £101,650 is requested. This will be funded from within the £212.5m approved delivery plan budget confirmed in MD2338. Costs will be incurred in 2021-22. This decision notes a single-source exemption from the GLA's Contracts and Funding Code. |

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| ADD2522 | <p>Getting Ahead London 2021-22</p> <p>Approved:</p> <p>Expenditure of £30,000 (£22,000 in 2021-22 and £8,000 in 2022-23) to grant fund Challenge Partners to continue to deliver the Getting Ahead London programme in the 2021-22 academic year.</p> | 06/07/21 | Jazz Bhogal | <p>The expenditure will be funded from the Getting Ahead London Programme budget, held within the Education & Youth Unit. Funding for future financial years will be subject to the annual budget setting process and is not guaranteed.</p> <p>This programme sits within the 'A New Deal for Young People' mission.</p> |
| ADD2524 | <p>Customer Relationship Management for Economic Development – procurement exercise to select a provider and decision to purchase licences and implementation support</p> <p>Approved:</p> <p>Expenditure of up to £50,000 on a two-year contract to cover licences and support costs of the preferred CRM system.</p> | 06/07/21 | Alex Conway | <p>Following the expiration of the 40 CRM licenses purchased under ADD2422, the Economic Development team now seek to replace with a license spanning over 2 years. Assistant director approval is being sought for the revenue expenditure of £50,000 as profiled in the table below. The funding will be sourced from available funds within the CRM system, Economic Development budget contained in Good Growth. Budget allocation will be subject to the Authority's budget setting procedure in 22-23 financial year.</p> |
| ADD2525 | <p>Funding for the London Housing Panel from August 2021 until March 2022</p> <p>Approved:</p> <p>A grant of £23,000 to Trust for London to run the London Housing Panel from 1 August 2021 to 31 March 2022.</p> | 13/07/21 | Natalie Daniels | <p>The expenditure will be funded from the Housing and Land Innovation Fund Revenue budget and will be spent in 2021-22 financial year.</p> |

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| ADD2527 | <p>London Community Champion Coordinator programme</p> <p>Approved:</p> <p>Expenditure of £12,000 from the Health Team Budget (Health Inequalities Strategy workstream) to LB Newham to extend the London Community Champion Coordinator programme for a further three months, from July to September 2021.</p> | 19/07/21 | Jazz Bhogal | The full cost will be funded from the 2021-22 Health Team's Programme budget (specifically the Health Inequalities Strategy workstream budget) under the 'Public Health and Health & Care Partnerships' recovery foundation. |
| ADD2523 | <p>Hepatitis C London Elimination Work</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. expenditure of £21,000 from the 2021-2022 Health team budget (Health Inequalities Strategy workstream) to the LJWG for work to support the elimination of hepatitis C in London 2. the variation of the GLA's contract with the LJWG in 2020-21 to make provision for the work noted at decision 1, above 3. a related exemption from the requirement of the GLA's Contracts and Funding Code for a procurement process. | 26/07/21 | Jazz Bhogal | The cost will be funded from the Health Team's Programme budget for 2021/22 (specifically the Health Inequalities Strategy workstream budget) under the 'Public Health and Health & Care Partnerships' recovery foundation. |
| ADD2528 | <p>Hayes Estates Planning Performance Agreement</p> <p>Approved:</p> <ol style="list-style-type: none"> 1. the Planning Performance Agreement in respect of the Hayes estates; and 2. the receipt of £35,000 on a cost-recovery basis from the London Borough of Hillingdon (LBH) (as the Applicant). | 16/08/21 | Lucinda Turner | <p>The PPA income and associated expenditure is budgeted for in 2021-22 within Planning Unit budgets.</p> <p>The costs on this agreement will be capped and any additional work required on the scheme over the approved amount will be subject to further approval via the Authority's decision-making process.</p> |

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| ADD2532 | <p>Research on effective communications on Mayoral priorities</p> <p>Authorised:</p> <p>Expenditure of £37,000 for qualitative research to inform the development of effective communications on Mayoral priorities over the next three years.</p> | 23/08/21 | Niran Mothada (for Jeremy Skinner) | £37,000 is sought to commission a market research agency to undertake opinion research to develop effective communications for Mayoral priorities. The expenditure will be funded from the Opinion Research Team 2021-22 budget held within the City Intelligence Unit. |
| DMFD70* | <p>Disposal of Shooters Hill Radio Mast</p> <p>Authorised:</p> <p>The London Fire Commissioner to dispose of the freehold interest in Shooters Hill Radio Mast, Eaglesfield Road, London SE18 for not less than £500,000, subject to further consultation on the agreement with the prospective purchaser.</p> | 15/06/20 | Fiona Twycross | If the recommendation in this report is agreed, the potential capital receipt and the revenue budget pressure will both be included as part of the budget process for 2021/22 and future financial years. |
| DMFD69* | <p>Premises Asset Replacement Works for London Fire Brigade Estate</p> <p>Authorised:</p> <p>The London Fire Commissioner to commit capital expenditure of £11,959,460 and revenue expenditure of £357,000 for the asset replacement works as set out in report LFC-0354y to the London Fire Commissioner.</p> | 03/07/20 | Fiona Twycross | The current approved capital budget allocated to the schemes detailed in report LFC-0354y totals £7,620,000 for 2020/21 and 2021/22 combined. The total estimated capital costs for these schemes is £11,959,460. It is proposed that unallocated LFB Property capital budgets of £4,339,000 for 2022/23 onwards are reprofiled back to 2020/21 and 2021/22 accordingly. |

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| DMFD 106* | <p>Replacement Human Resources and Payroll solution – Agreement of Expenditure</p> <p>Authorised:</p> <p>The London Fire Commissioner to commit expenditure of up to £950,000 for the development and rollout of the London Fire Brigade’s HR and Payroll solution.</p> | 02/03/21 | Fiona Twycross | <p>This report recommends that revenue expenditure of up to £950,000 is approved to develop, implement and maintain a HR and Payroll solution over a five-year contract. Paragraph 2.18 of the report sets out the anticipated total cost and the cost in each financial year. The estimated cost of the solution is £14,000 less than the previous budget estimate over the life of the contract, however a change to the profile of the spend will result in additional costs of £103,000 in 2021/22 and reduce costs of £114,000 in 2022/23. This change to the profile of the costs will be included as part of the Brigade’s Final 2021/22 Budget Report in March.</p> <p>There are no additional financial implications for the GLA.</p> |

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| DMFD117 | <p>LFB Culture Review</p> <p>Authorised:</p> <p>The London Fire Commissioner to commit revenue expenditure of up to £265,000 over the next 12 months for the purposes of undertaking the review of London Fire Brigade culture.</p> | 16/07/21 | Fiona Twycross | <p>The funding for this is to largely come from the existing budget for Cultural Change with £100,000 to be provided in each financial year 2021-22 and 2022-23, therefore providing a budget of £200,000. Based on current planning, costs on the review will be incurred over 12 months from August 2021, and would see £160,937 (total spending over eight months) of costs incurred in the current financial year, with the remaining £80,469 (total spending over four months) incurred in the next financial year. Therefore the profile of the expenditure against the budget available requires an additional allocation of £60,937 in the current financial year, but with £19,531 of this then offset by the balance on funding available in the coming financial year. The net balance of funding of £41,406 plus £24,140 is planned to be funded from the Transformation reserve. The final amount to be transferred from the reserve will be confirmed once the arrangements for the review are in place.</p> <p>There are no additional financial implications for the GLA.</p> |

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| DMFD122 | <p>Authority to Settle a Personal Injury Costs Claim</p> <p>Authorised:</p> <p>Additional expenditure outlined in the Part 2 form of this decision to enable the LFC to settle the costs of a personal injury claim as set out in report LFC-0539 to the London Fire Commissioner.</p> | 23/08/21 | Fiona Twycross | The cost will be met from the 2020-21 revenue budget. There are no direct financial implications for the GLA. |
| DMFD121 | <p>E-disclosure services for LFC in Grenfell Tower Enquiry</p> <p>Authorised:</p> <p>The LFC to commit revenue expenditure as set out in Part 2 of the decision to procure e-disclosure services.</p> | 24/08/21 | Fiona Twycross | Additional revenue expenditure to enter into a contract for a period of two years is requested . The cost in 2021-22 will be met from the Grenfell Tower Legal costs budget. The costs in 2022-23 and 2023-24 will be included as part of the budget-setting process for future years. |